

CRM, POS, OMG!

Navigating Data and Systems to Realize Your Institution's Fuller Potential

June 5, 2018

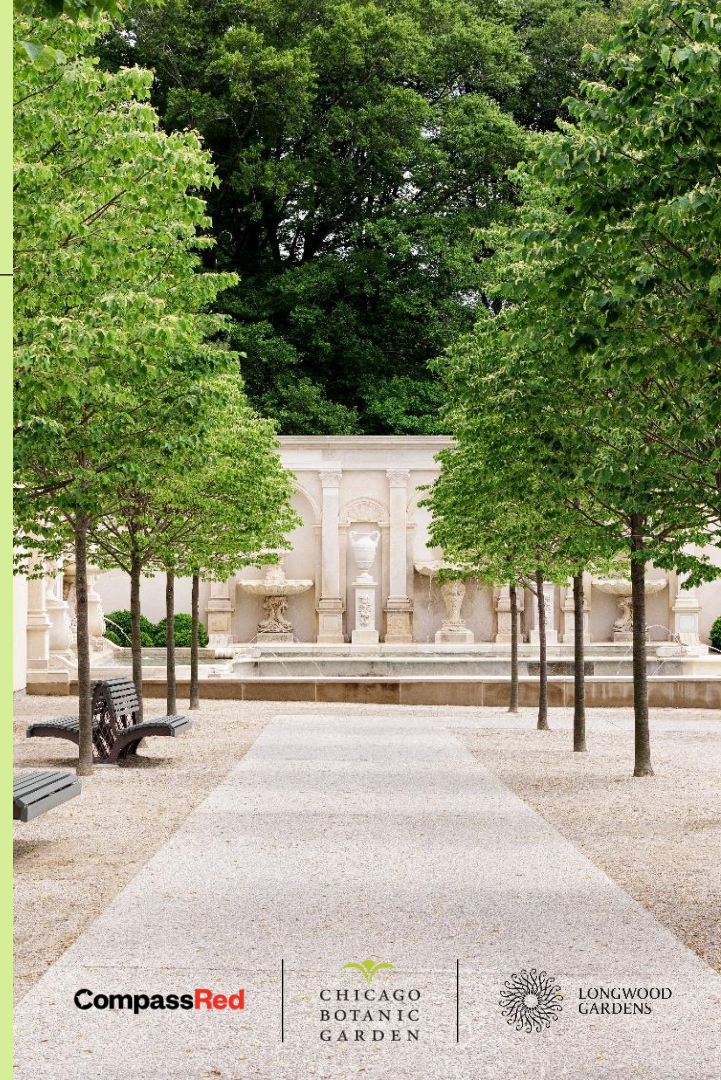
CompassRed



LONGWOOD
GARDENS

Our Panel:

- Marnie Conley, Longwood Gardens
- Patrick Callahan, CompassRed
- Gwen VanderBurg, Chicago Botanic Garden
- Harriet Resnick, Chicago Botanic Garden
- Nick D'Addezio, Longwood Gardens



OVERVIEW

Patrick Callahan, *Founder & CEO*
CompassRed

Role of Data Within The Organization

[Make a contribution](#) [Subscribe](#) [Find a job](#) [Sign in](#) [Search](#)

[News](#) [Opinion](#) [Sport](#) [Culture](#) [Lifestyle](#) [More](#)

The Guardian [US edition](#)

Public Leaders Network

How tweeting about floods became a civic duty in Jakarta

Monsoon floods hit the Indonesian capital in 2015, sparking 100,000 Twitter conversations. Here's how those tweets were used in the rescue operation

Tomas Holderness and Etienne Turpin
Co-directors, PetaJakarta.org

Mon 25 Jan 2016 04:42 EST

[f](#) [t](#) [e](#) [374](#) [1](#)



▲ PetaJakarta.org is an online platform that transforms Twitter into an emergency data gathering and critical alert service during flooding in Jakarta. Photograph: Beawiharta/Reuters

Five major floods hit Indonesia's capital, **Jakarta**, in 2015, sparking more than 100,000 flood-related Twitter conversations in the city.

Jakarta, the world's **second largest city**, is regularly devastated by flooding during the annual monsoon. The global proliferation of smartphones has meant citizens increasingly take to social media networks to share information during emergency events like these.

most viewed in US

[Liberals' worst nightmare: a second supreme court pick for Trump](#)

[Zidane steps down as Real Madrid head coach in shock announcement](#)

[The meaning of beige tights: they show what the Windsors will do to Meghan](#)

[Live Zinedine Zidane quits Real Madrid after winning third Champions League - as it happened](#)

[Trump holds prison reform summit with Kim Kardashian West](#)

Role of Data Within The Organization



WANT MORE?

SCIENCE TECH DIY EXPEDITIONS VIDEO ROLL THE DICE SUBSCRIBE

TECHNOLOGY

Tracker Maps Reports Of Food Poisoning On Twitter

Mining tweets for illness-related complaints can tell us what restaurants to avoid when.

By Shaunnacy Ferro August 7, 2013

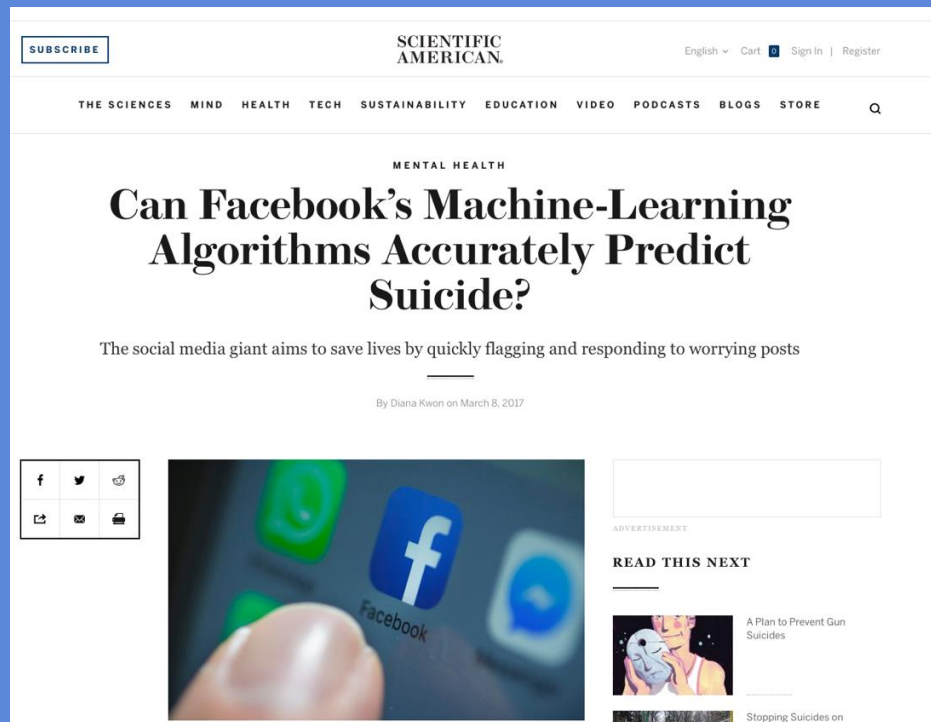


FOOD POISONING TRACKER

Sedilek et al.

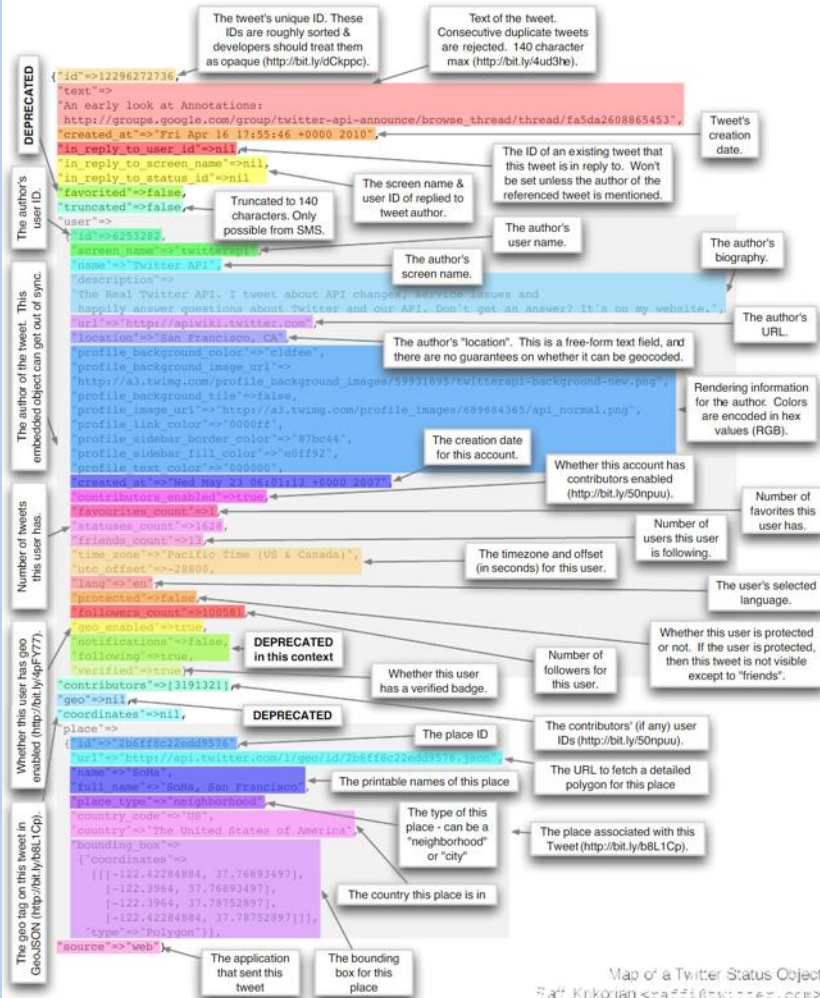
Twitter isn't as much a micro-blogging site anymore as it is a data pool. It can tell us what's happening during an emergency, how people are feeling about national news events, and even the difference between a geek and a nerd. Mined for the right

Role of Data Within The Organization

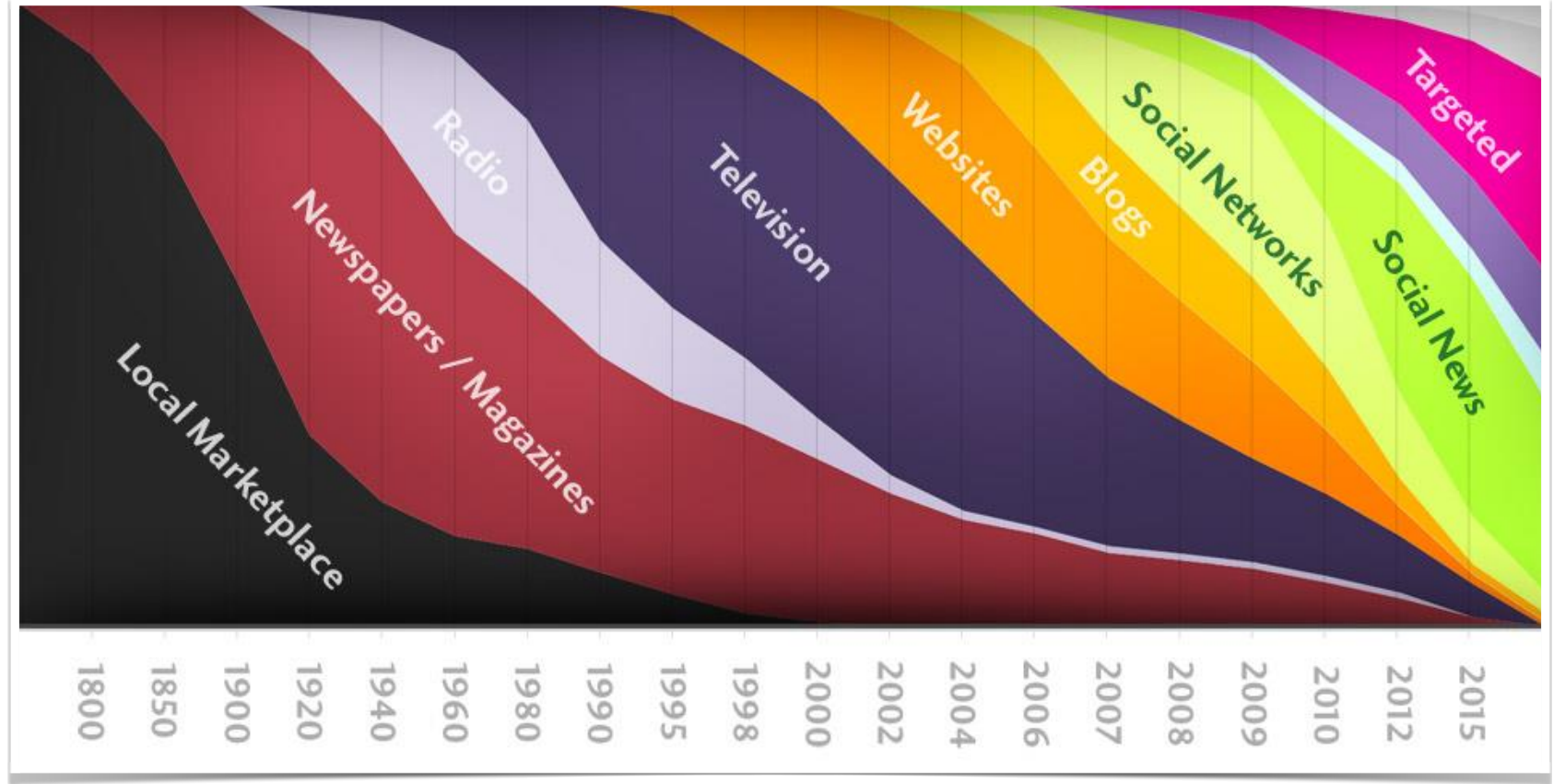


The 6,000 Characters You Don't See

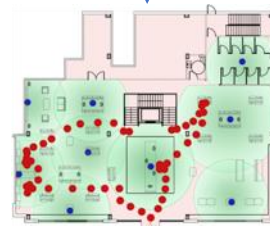
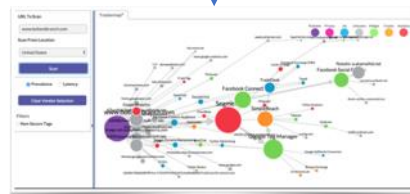
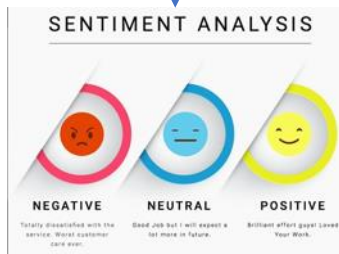
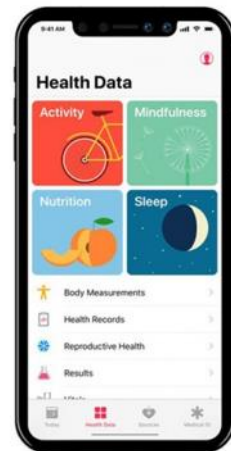




How Did We Get Here?



Where Are We Now?

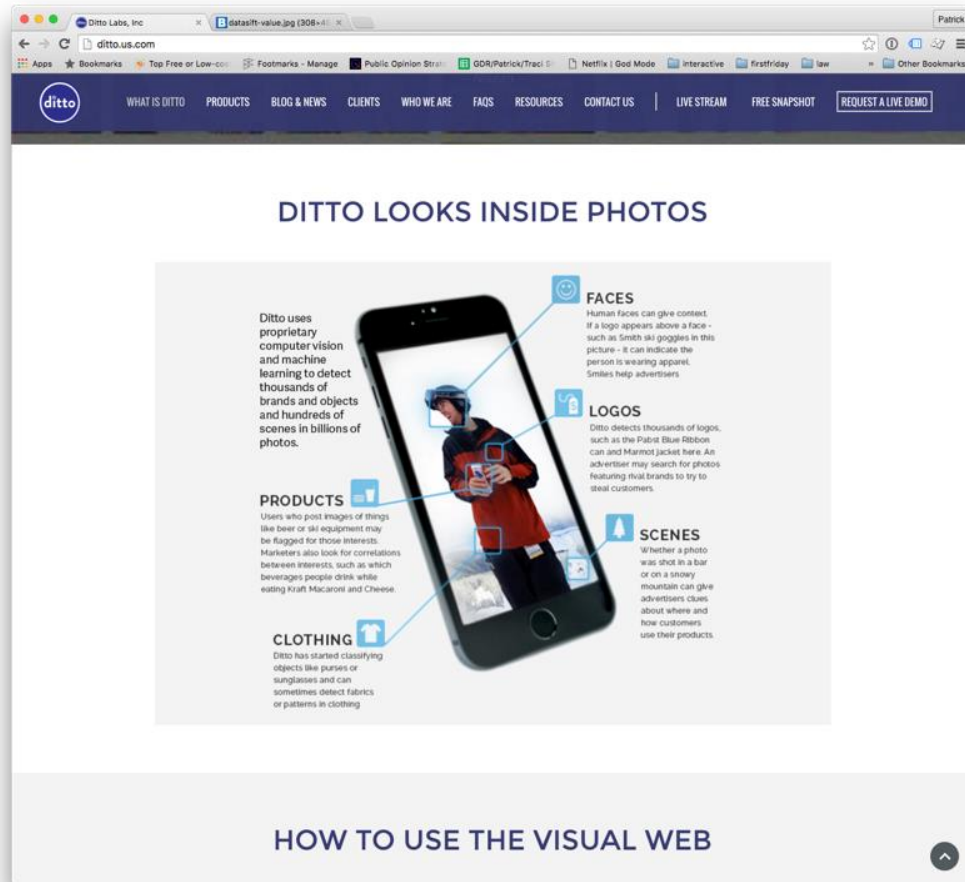


American Public Gardens Association
2018 Cultivate Your Creative Nature

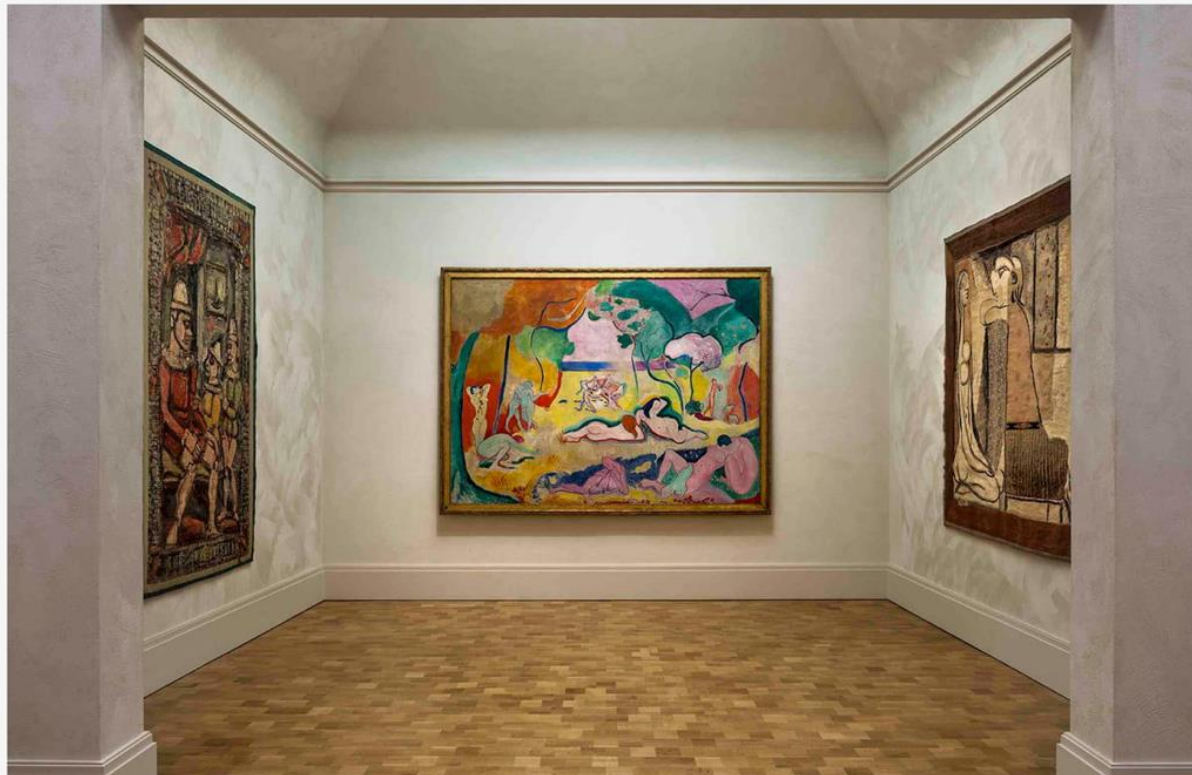
CompassRed

CHICAGO
BOTANIC
GARDEN

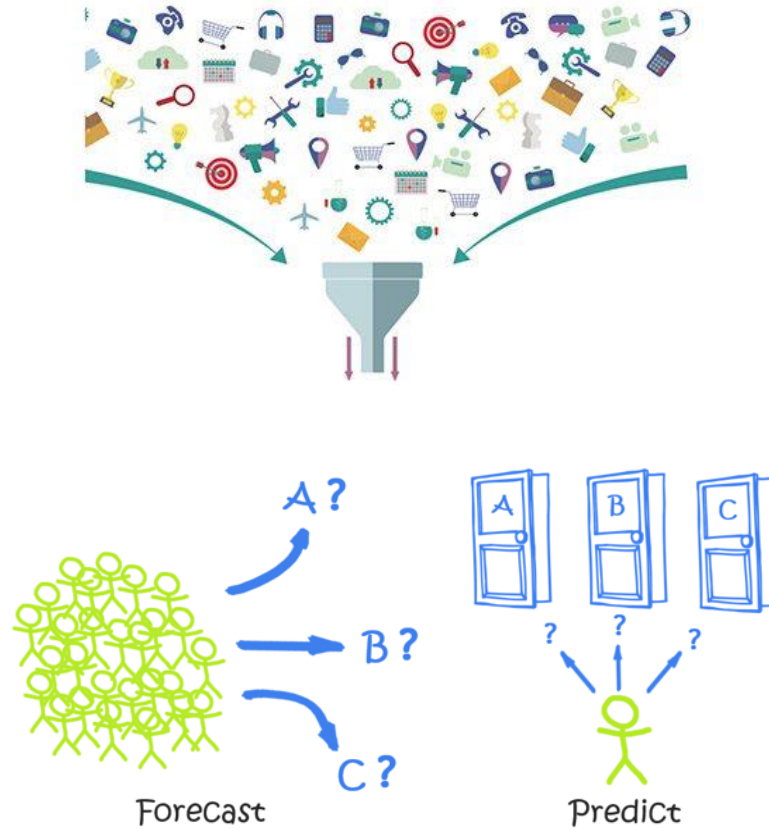
LONGWOOD
GARDENS



Computers saw Jesus, graffiti, and selfies in this art, and critics were floored



Where Is This Going?



Where Is This Going?

Who Are My Members?

Where Are They Now?

What Do They Like?

How Many Volunteers Are Here?

What is Our Current ____?

Who Will Be My Members?

Where Will They Be Next Week?

What Do Will They Like Next Year?

How Many Volunteers Will I Need?

What Will Be Our Current ____?

=

M

Hi, how can I help?

Make me a haircut appointment on Tuesday
morning anytime between 10 and 12.

GOOGLE

PHONE CALL

ai.

It's Time to Lean Back Again



Can an Algorithm Tell When Kids Are in Danger?

Child protective agencies are haunted when they fail to save kids. Pittsburgh officials believe a new data analysis program is helping them make better judgment calls.

The New York Times Magazine

We help our clients use data in a better way

We combine cutting edge data science, industry expertise, and big data know-how to create insights that let our clients optimize today and predict tomorrow.

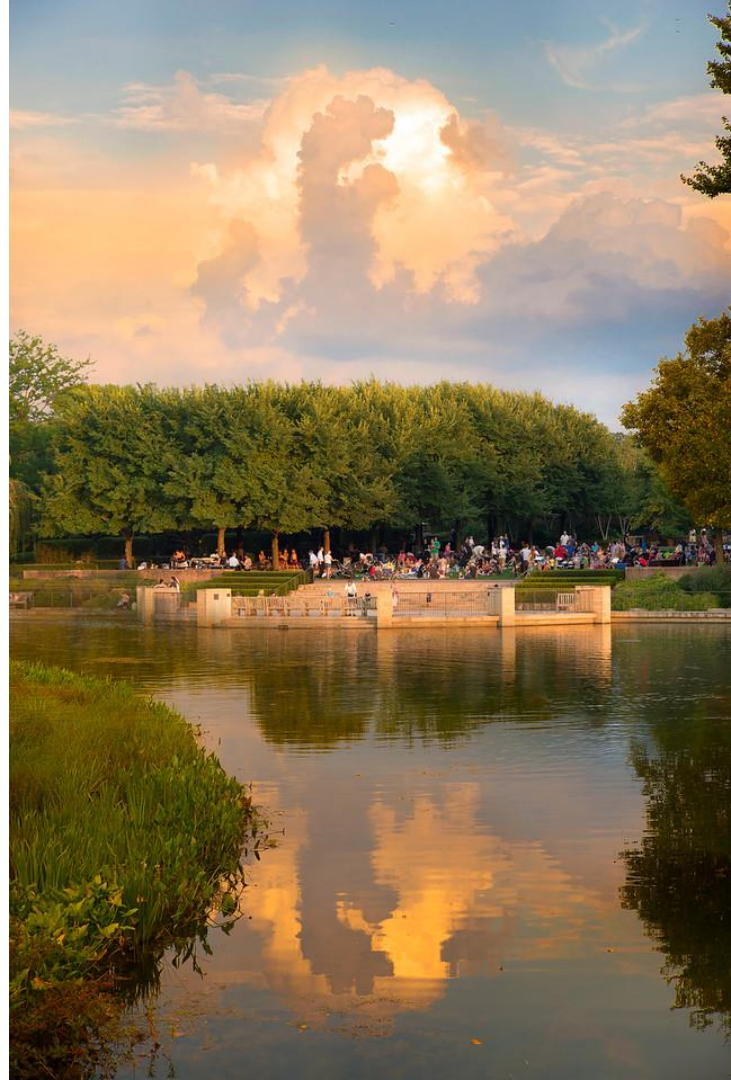
DEVELOPING A STRONGER CUSTOMER RELATIONSHIP

Presenters: Harriet Resnick, *Vice President, Visitor Experience and Business Development*
and Gwen VanderBurg, *Senior Director, Marketing*
Chicago Botanic Garden

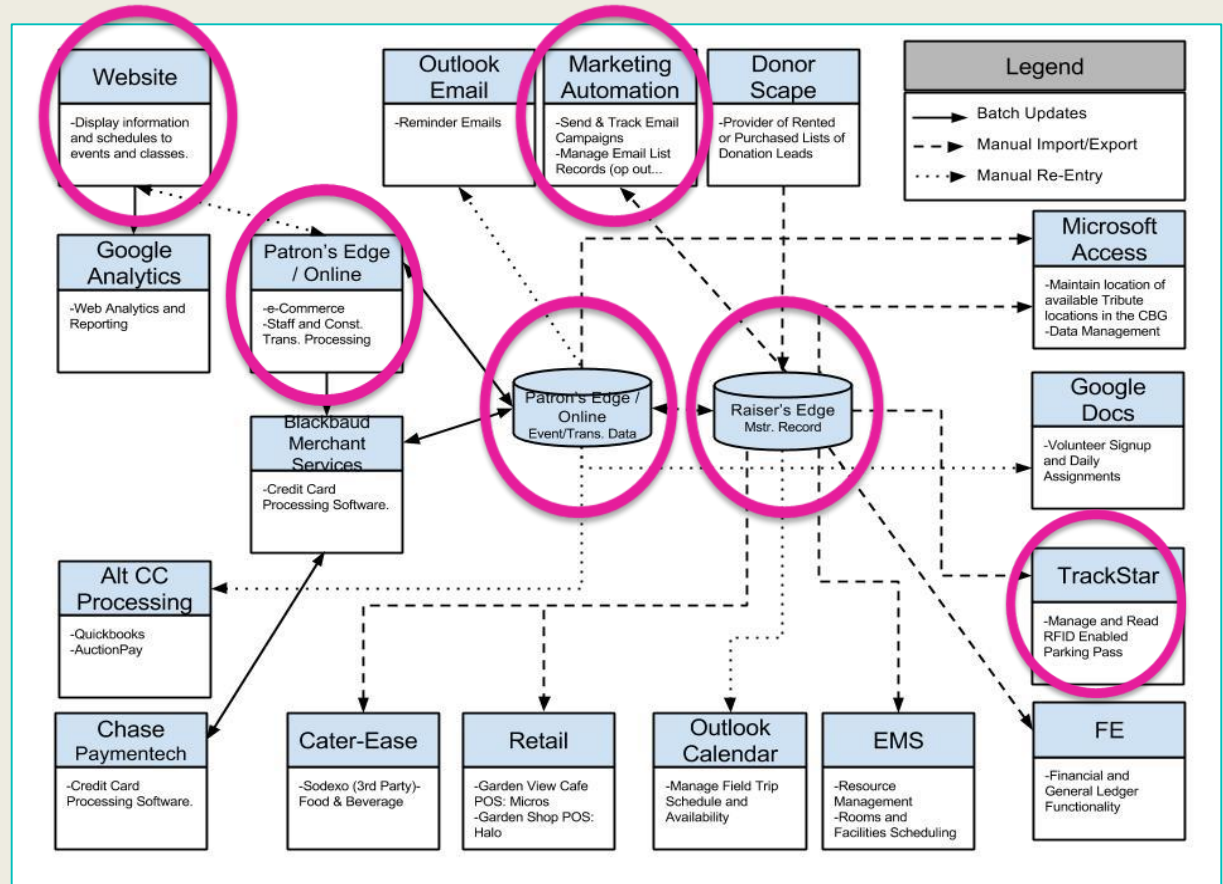
Why?

Challenges

- Ticketing system in use – support was going to sunset end of 2017
- Disjointed systems making 360 view of customer impossible
- Ticketing system in use was not responsive on mobile
- Marketing functionality was cumbersome, labor intensive, and not targeted
- Annual fund giving topped out at 5,000 donors with a member base of 51,000



View of Systems



What Was The Goal?

Transform Our Business

The new system should connect us more to our donors, members and customers and ultimately generate more earned and raised revenue for the Garden

What Does This Mean?

Goals

Transactions

Reporting & Data

Communications

Operations

How Did This Get Done?

Key Elements of Any Project: Leadership, Time and Money

Leadership:

- Appointed a Vice-President to be the project lead
- Cross-departmental Core Working Team
- Hired Consultant

How Did This Get Done?

Key Elements of Any Project: Leadership, Time and Money

Time:

- Prioritized time for Core Working Team within their departments to work on this – directive from CEO

How Did This Get Done?

Key Elements of Any Project: Leadership, Time and Money

Money:

- Initial seed money to hire consultant to review business process and execute RFP
- Vendor selection, lead to overall project budget, Board approved additional funds

Make The Case

Financial Return

- Determine where and by how much *incremental* growth your business will see from this
- Project out long-term ROI and operating budget impacts each year
- Determine any staff costs/time savings
- Determine any additional staffing/change in existing staff roles needed due to new system

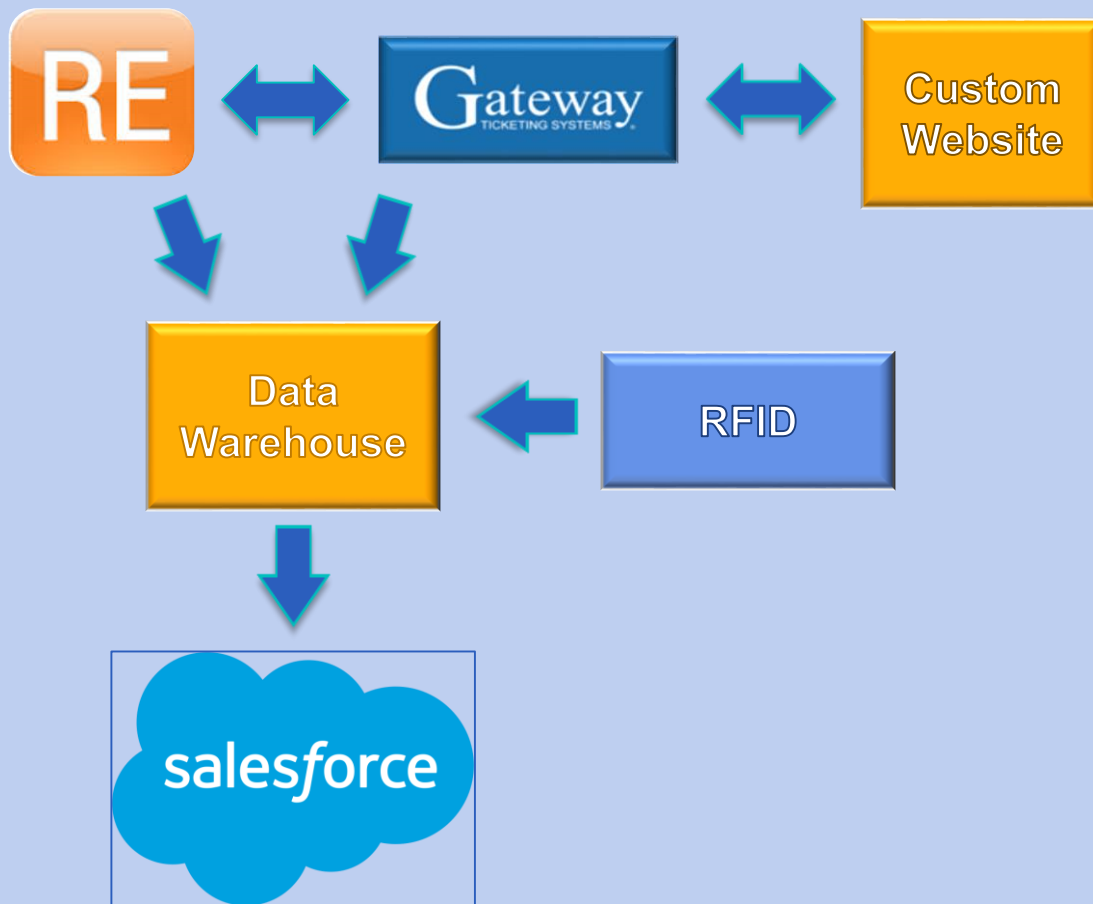
Engagement

- Business Process review sought input from many people, many departments
- Allowed for everyone to at least have input; final business requirements were decided by smaller group and sometimes just V.P. Project Lead

Leadership:

- CEO and CFO
- Board Committees
- Chairman of the Board
- Full Board

Our Solution



Challenges & Facts

- Bumps Along the Road
 - Managing vendors
- Time Line
 - Business Process Review and Vendor Selection – 4 months
 - Build & Implementation – Phased over 18 months
- Cost
 - Scalable for the size and scope of your organization and project
 - Ongoing annual costs of support and maintenance

Results & Opportunities

- Ecommerce sales significantly higher
- Audience segmentation now feasible – with data
- Marketing stronger and done more efficiently
- Personalized content now an option
- New staffing roles required

Results & Opportunities

- Modernizing our internal operations
- Maximizing staff efficiencies by maximizing new technology
- Develop new business processes
- Ability to let staff develop new, more advance and up-to-date skills



GARDEN CASE STUDY

Nick D'Addezio, *Director, Marketing*
Longwood Gardens

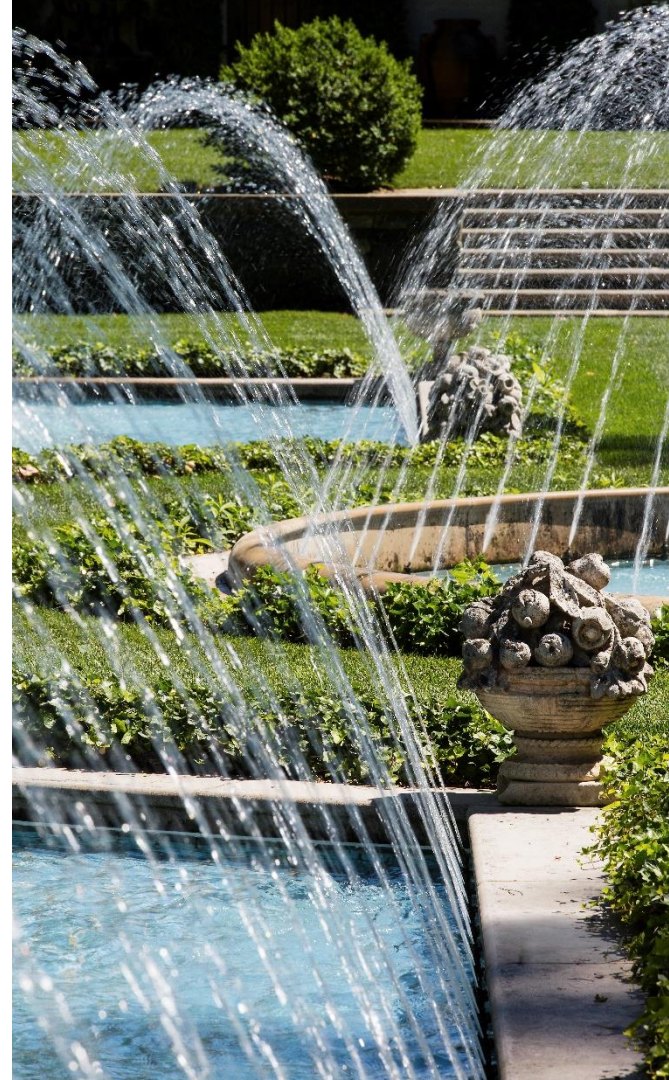
By The Numbers

1,530,000...	Annual Visitation
67,000...	Member Households
61,000...	Arts Attendees
45,000...	Students who Visit
2,431...	Alumni
800...	Volunteers
400...	Staff
50...	Guests from Every State
10...	Years Discussing Data and Systems
4...	Point of Sale Solutions

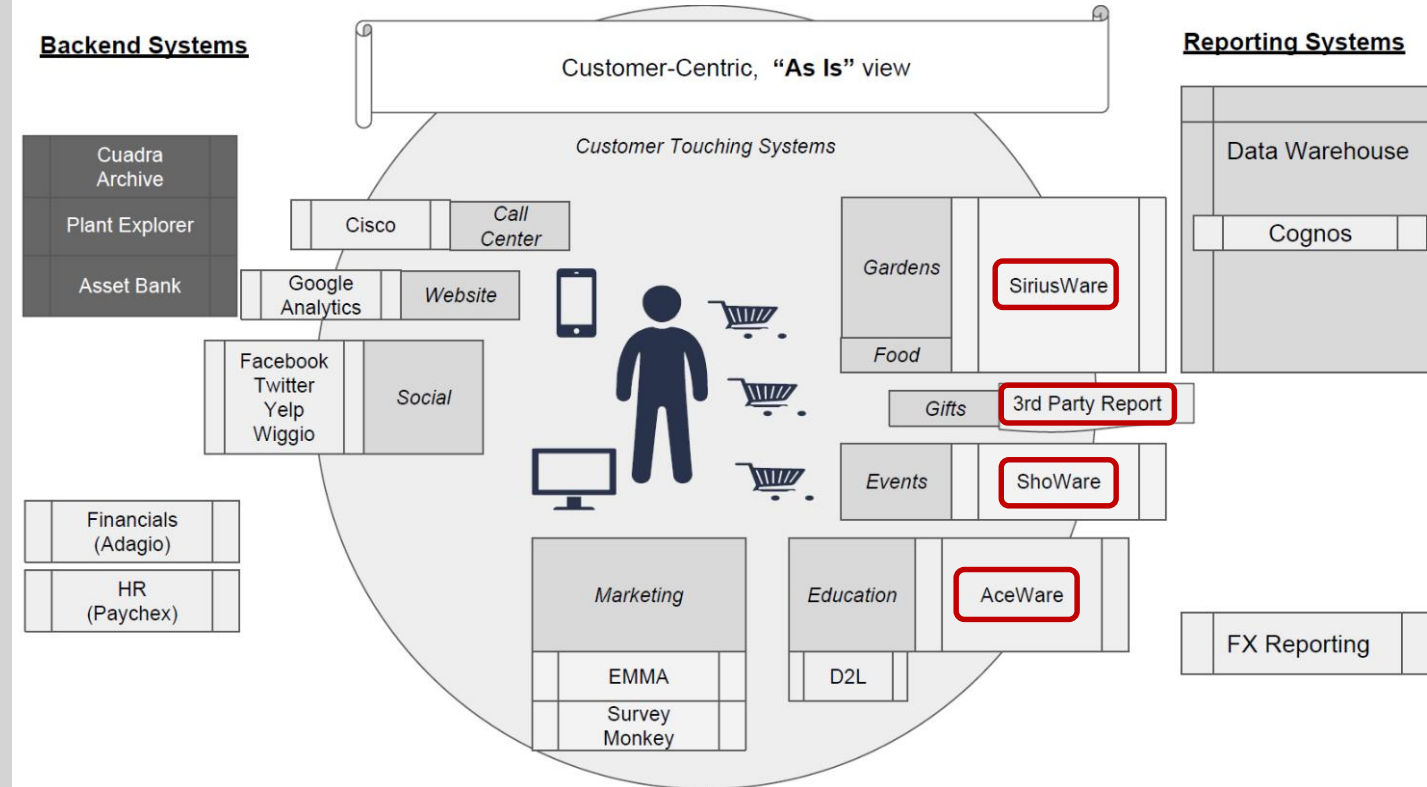
Why?

Challenges

- Lack of central location for constituent data
- Multiple systems with no integration
- Stalled business intelligence program/implementation



Current View of Systems



What Was The Goal?

Back to Basics

Follow Best Practices in Business Intelligence

- Evaluate BI platform, knowing our limitations
- Establish requirements and needs
- Assess our current POS and technology strategy

How?

- Workshop to uncover key areas for improvement and opportunities for success
- Cross-departmental 3-day workshop
- Review of all systems, reporting, needs, and limitations
- Focused on key areas that can lead to success

Recommendations

- Establish Data Governance Program
- Expand Data Warehouse and Data Visualization Tools for reporting and dashboard needs
- Implement a CRM solution

Our Vision for Data

“At Longwood Gardens, our data is culturized, automated, efficient and holistic. Business decisions are informed by specific, accessible data that drives the organization with a measurable impact.

The dialogue we have with our guests, our supporters and the Longwood Gardens community (both existing and prospective) is informed by a deeper understanding and leveraged to foster a better experience.”

Data Governance

- Technology and Data Steering Committee established
 - Ensure cross departmental awareness, collaboration, and prioritization for technology and data needs
- Data Governance work began:
 - Identify Data Owners and Data Stewards to establish clear responsibilities and ownership with a main focus on data security and accuracy
 - Identify technology priorities
 - Identify dashboard and reporting priorities
 - Develop policies and procedures, including security

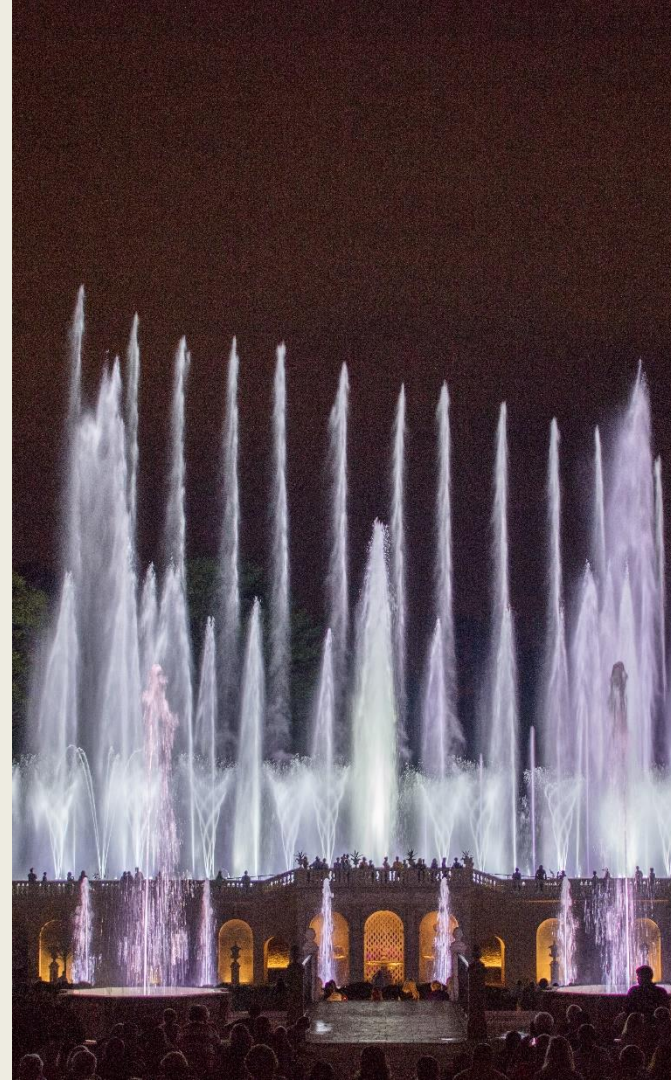
Streamline Sales Channels



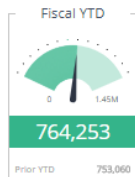
- Utilize Siriusware as main POS
 - Transition Continuing Education
- Where not possible, populate guest number in both systems
- Build additional feeds to the Datawarehouse for other data, including surveys and GardenShop data

Implement Data Visualization Tool

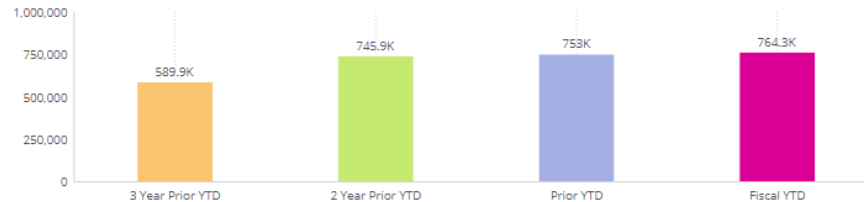
- Put the data in the hands of everyone in the organization
- Present Dashboards while allowing users to manipulate their own data
- Easy to implement tool with a simple user interface and competitive pricing



Total Attendance



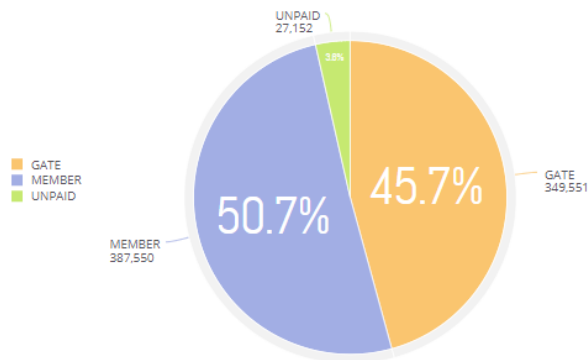
Comparing Fiscal YTD Attendance to Prior Years



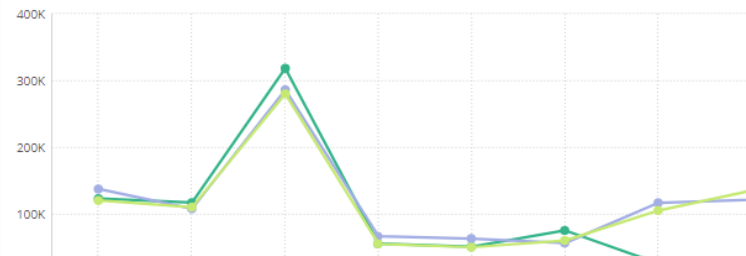
Attendance by Type & Category

Type	Category	Yesterday	Last Year	Fiscal YTD	Prior YTD
GATE	Adult	338	794	210,558	217,
	College	9	88	23,460	22,
	Senior	240	277	69,461	57,
	Youth	211	370	46,072	50,
	GATE Total	798	1,529	349,551	348,
MEMBER	Member Comp	52	123	16,103	16,
	Member Guest	1,351	2,168	366,752	347,
	Member Youth	13	58	4,695	14,
	MEMBER Total	1,416	2,349	387,550	378,
UNPAID	Child	36	100	14,028	14,
	Comps	14	51	12,397	11,
	Other	7	2	727	1,
	UNPAID Total	57	153	27,152	26,
Grand Total		2,271	4,031	764,253	753,

Attendance By Type (Member incl. Member Comps)



Monthly Attendance



- Attendance Dashboard
- Scanned Admission
- Membership
- Hot Choc-O-Meter

People Management with CRM

- 360 degree view of our constituents including non-transactional relationships
 - Demographic/psychographic data and impact reporting
- Increased efficiencies and more targeted marketing
 - Email marketing integrated to the POS
 - Increased demographic and psychographic information to better segment and prospect...getting the right message to the right person
 - Better reporting on campaign effectiveness
- Potential for higher levels of Membership and earned revenue

Our Solution



Raiser's Edge NXT™ Target Analytics®



emma®

Results

- Clear direction for priorities around BI and technology
- Cross-departmental collaboration
- Increased accountability and identified ownership
- More reliance on data for decision making

Results-Expected

- Increased efficiencies
- More targeted segmentation with higher opens, clickthrough rates, and conversions
- Increased ticket and Membership sales, and increased revenue



CRM, POS, OMG!

Navigating Data and Systems to Realize Your Institution's Fuller Potential

June 5, 2018

CompassRed



LONGWOOD
GARDENS